

# Rotherham Youth Service

Outdoor Learning Business/Development Plan August 2010

Colin Gratton-Rayson Outdoor Learning Youth Work Manager

#### 1. Overview

"Outdoor activities, both at school and on residential courses, enable pupils to enjoy challenging and unfamiliar experiences that test and develop their physical, social and personal skills. They can be among the most memorable experiences for pupils of their school days." David Bell, former Chief Inspector of Schools, 2004

"The next generation is tomorrow's workforce. Helping young people to experience and handle risk is part of preparing them for adult life and the world of work. Young people can gain this experience from participating in challenging and exciting outdoor events made possible by organisations prepared to adopt a common sense and propionate approach that balances benefits and risks..." Judith Hackitt CBE, Chair, Health and Safety Executive, 2010

The benefits of outdoor learning are well recognised and accepted across the world. Locally in Rotherham this is evident by the fact that RMBC has retained its Outdoor Learning provision whilst many other local authorities have, over the past few years, closed theirs.

The Outdoor Learning team in Rotherham has three discrete functions that interlink:

i. Activity/centre provision at Crowden, Ulley and at Habershon

Crowden Outdoor Education is a 38 bed residential centre situated in Derbyshire on the Dark Peak and has a long history of delivering quality Outdoor Learning to children and young people from Rotherham, either under its current guise or as Longdendale. It has a strong folk memory in the hearts and minds of the people of Rotherham. Crowden offers high end quality Outdoor Education with well trained and qualified staff that are able to use the landscape to provide a range of activities (climbing, steam scrambling, canoeing, mountain walking, weasling etc) to meet the needs of a variety of client groups and educational outcomes.

Ulley is a water sports centre located at Ulley Country Park within the Rotherham borough. The centre is temporally located at Thrybergh Country Park but is due to return to Ulley in the autumn 2010. Ulley is able to offer a range of water sport activities (sailing, canoeing, raft building) as well as land based problem solving/team building tasks.

Habershon House is a 42 Bed residential centre situated on the east coast at Filey, just 5 minutes from the beech, and has a long history of delivering residential experiences to children and young people from Rotherham. Habershon is well used and valued by Rotherham Schools, in particular Primary schools. Domestic staff at the centre enable visitors to concentrate on running their own programme.

ii. Running of The Duke of Edinburgh's Award (DofE) Licence on behalf of the local authority. DofE programmes help young people develop into fully rounded and responsible individuals. Participants will see new talents and skills develop and emotional maturity blossom whilst also building their fitness and initiative. There are so many rewards for young people who do DofE programmes and achieve an Award. Its balanced programme of activities develops the whole person – mind, body and soul, in an environment of social interaction and team working. Outdoor Learning Youth Work Manager is the designated DofE Manager under the requirement of the licence.

iii. Fulfils the statutory duty of monitoring and approving educational visits under the Health & Safety at Work Act (1974) and the Children Act (2004) across the authority (including schools). Outdoor Learning Youth Work Manager is the designated Outdoor Education

Advisor for the authority. RMBC has invested in the web based system EVOLVE to support the processing and approving of Educational visits and all sections of CYPS use EVOLVE for this purpose with any activities categorised as adventurous, residential or overseas visits requiring LA approval in line with circular 146.

## 2. Funding

Over the past few years the base budgets for the Crowden, Habershon and Ulley have been reduced/removed and income targets set (see below):

	Year	07/08	08/09	09/10	10/11
Unit					
Crowden					
	Target	39,737	102,534	113,121	102,868
	Actual	110,392	120,406	139,636**	38318*
Habershon					
	Target	100,978	99,310	134,692	119,354
	Actual	97,603	103,321	113,663	53117*
Ulley					
<b>,</b>	Target Actual	118,431 58,239	35,000 51,305	46,539 13,338	19,138 1610*

\* Year to date

\*\* Includes £15,000 received for minibus and fuel recharge; £10,000 used to support cost of freelance staff.

There appears to have been no planned approach to the income targets set and seem to have been used as an arbitrary balancing figure.

### 3. Crowden Outdoor Education Centre

Crowden Outdoor Education is a 38 bed residential centre situated in Derbyshire on the Dark Peak and has a long history of delivering quality Outdoor Learning to children and young people from Rotherham, either under its current guise or as Longdendale. It has a strong folk memory in the hearts and minds of the people of Rotherham.

Crowden lost its entire mainstream budget as an outcome of various rounds of budget reduction over the past few years and to add to its difficulties was partially destroyed by fire in 2004 with a resulting insurance payout that was not sufficient to cover the rebuild, obligatory under the terms of the lease. The Council was able to overcome these issues by negotiating and entering into a partnership with the Youth Hostel Association (YHA). The YHA have responsibility for the day to day running of the building providing all the domestic arrangements and invoicing customers, whilst Rotherham provides the outdoor education activities.

The Council and YHA became partners by joining in a contract in 2007. This contract ran out on February 28<sup>th</sup> 2010.

Usage: Last year Crowden delivered 23296 activity days, of which 67% was generated within Rotherham (see appendix 4 and 5). Part of the Rotherham usage includes

SWOT Analysis:

<b>Strengths</b> Professionalism Team – work well together Flexibility – delivery meeting needs & aims of groups. High standards	Weaknesses No website Leaflets out of date Limited Resources Lack of core funding Location of Centre
Location of Centre Staff – Qualified, experienced, dedicated, local knowledge Communication on site High end outdoor activities Range of facilities Use environment Peer support/supervision Rooms, outlook feeling of isolated yet very accessible Complimentary skills progression Ability to tailor courses	YHA Website does not promote Crowden as an Outdoor Education Centre Communication and information Sharing YHA/RMBC Recording Systems Use of Casual/Freelance staff Lack of Training No system or budget for replacement of equipment No minibus – no tow bar Customer satisfaction monitoring process
OPPORTUNITIES         Increase marketing: Websites; New         leaflets; Open days         Untapped market of schools in other         authorities. Access to Rotherham schools         that do not yet use the service.         External funding         Alternative curriculum programmes offering         GCSE equivalent qualifications         Introduction of Bush Craft as a new activity         Approved activity provider (DofE) enabling         centre to offer open Gold DofE expeditions         and residential courses         Improvements to Crowden dining room to         enable classroom use         Combined residential (Music, Art, Circus         Skills)         Development of Crowden site – high ropes,         tunnel system, low ropes, on site team         development activities.         Links with Glossop sailing club (instructor         courses – residential based), storage of         canoes.         Corporate team building	Threats Funding Other providers Political landscape Economic climate NQT's/New Staff not knowing how to run a residential Never cover

Costs: All costs in regard of Crowden flow from the income generated by the Centre. The YHA have made it clear that, whilst they wish to renew the contract, they would wish to adjust

the contract terms in a significant way. Until this year the Outdoor Learning Senior Worker and 2 of the OL instructors are wholly paid from the partnership, however staffing costs have increased and the money received from YHA does not currently cover the cost of the 3 staff. The OL staffing costs paid from Crowden is £106,603; however the staffing costs have increased and are currently £116525.44 inclusive of on costs. This was raised at the recent Partnership Meeting and it was agreed that the current charging structure needs to be reviewed.

YHA may wish to reduce the amount paid out to reflect the actual hours worked by the staff. The Partnership currently pays out for all the staffing costs regardless of use. Currently the staff work approximately 80% of their time at Crowden.

The overall financial outcome for 2009/10 was a surplus paid to Rotherham of £15985.21. In 2007-8 there was a variance of £3541 and in 2008/09 of £9856.

Recent Developments: A relationship has been formed with the Glossop sailing club and an arrangement made that will give Crowden access to the club changing facilities and safety boat and allow the storage of open canoes and raft building equipment.

The centre has become an Approved Activity Provider under the DofE licence held by RMBC enabling the centre to offer open Gold DofE expeditions and residential courses in the future.

Links have been made with Looked After Children and it is hoped that an arrangement where the centre is used to support respite foster care will be in place by the end of the year.

The partnership has agreed to a £1,000 marketing budget.

Not Renewing the Partnership: R.M.B.C. does not own the building or the land, it is leased from North West Water Limited at a cost of £3,790 p.a. and there are 15 years remaining on the current lease. If R.M.B.C. wishes to be released from the lease the balance of the income from the lease must be paid to NWWL which would be a minimum £49,640 [likely to be more as there is a provision for cost of living increases in rent within the lease].

If the centre were to close the specialist nature of the staffing could make redeployment difficult therefore there could be redundancy costs of £33,319 (as advised by HR Feb.2010) Whilst the Centre is well used despite its less than ideal location, with the majority of user groups coming from Rotherham, there is clear scope for improved marketing.

#### 4. Habershon House

Habershon House is a 42 Bed residential centre situated on the east coast at Filey and also has a long history of delivering residential experiences to children and young people from Rotherham. Habershon is well used and valued by Rotherham Schools, in particular Primary schools.

The building has been the subject of many recent improvements and is currently in the best condition it has been for many years. Many regular users have commented very positively on the improvements which have been well received by young people.

Habershon is currently under utilised and with the improvements made now is the ideal time to increase the marketing of the centre as very limited marketing has taken place to date.

Strengths Professionalism Team – work well together Flexibility – delivery meeting needs & aims of groups. High standards Location of Centre Staff – experienced, dedicated, local knowledge Communication with schools which has improved greatly over the past 18 months Recent improvements to facilities at Habershon History with Rotherham Increased use by Rotherham schools	Weaknesses No website Leaflets out of date Limited Resources Lack of core funding Location of Centre No games room Location – isolation Bunk Beds (top floor) Limited bathroom facilities
OPPORTUNITIES Increase marketing: Websites; New leaflets; Open days Untapped market of schools in other authorities. Access to Rotherham schools that do not yet use the service. External funding Cross working Winter usage charging incentives Bad weather alternatives in the local area Potential family/youth group use – half terms/weekends Ideal venue for Brownies Potential for garden/wildlife area Scarborough YHA Centre Closing	<b>Threats</b> Funding Other providers Political landscape Economic climate NQT's/New Staff not knowing how to run a residential Never cover

Costs: In addition to staffing (see appendix) Habershon also has the following costs

Fixed Costs	
Item	Amount
Cleaning	3000
Equipment	1500
Heat & Light	13000
Maintenance	1000
Post & phone	650
Office expenses	600
Rates	6500
Refuse	1800
Total	28050

Variable (per person per night)		
Item	Amount	
Food	4.00	
Laundry	2.25	

In addition to the above transport for school groups has been subsidised, resulting last year in an additional expenditure of £15235, this is unsustainable and the full cost of transport will be past on to all groups from 1 April 2011.

Staffing: The centre Co-ordinator has been undertaking a review of the current staffing structure and thinks that there would be a more efficient way of staffing the centre. This is to reviewed the Outdoor Learning Youth Work Manager and Head of Service and if agreed a formal proposal will be put forward in consultation with HR, with a new structure to be in place by 1 April 2011

Usage:

2009- 2010 the centre was used for 27 weeks; 5 weekends & 5 ½ weeks by 26 Rotherham schools; 8 other Rotherham Groups; 2 out of area groups. These groups include projects funded by Aiming High for Disabled Children; Community Cohesion and New Arrivals.

With a total of 3956 bed nights.

Bookings to date 2010 – 2011 (as of 1 July 2010)

Establishment	Week	Weekend	Other (Thur-Sat, Mon-Wed etc)
School	28	1	2
Youth Group	2	10	1
Out of Area	1	2	0

Projected income based on the above is a minimum of £90,233.4

Links have been made with Looked After Children and it is hoped that an arrangement where the centre is used to support respite foster care will be in place by the end of the year.

#### Current Charges:

Current charge for during the summer is £33.60 per person, per night (p.p.p.n). This equates to the following to £134.40 per person for a week residential experience (minimum charge of 20 paying guests per night).

During the winter period there is currently a reduction of 50% (minimum of 30 paying guests).

#### Proposed Charges:

Based on last years usage we would need to charge an average of £36.46 p.p.p.n, with the main season price being approximately £38, an increase of 13.1%. Given the current economic climate and competition it is not thought that the market will take this increase (in addition to paying the full charge for transport).

It is therefore proposed to reduce the increase to 5.7% resulting in a p.p.p.n charge of £35.50 for Rotherham groups.

The external price has also been reviewed and it is proposed to increase this from  $\pounds$ 36 to  $\pounds$ 38, an increase of 5.5%.

In order to try an increase winter bookings a new a new winter charge of £20 for Rotherham groups and £25 for those outside of Rotherham is to be introduced.

To be able to keep the costs as low as possible to enable as many young people from Rotherham as possible to experience a residential challenging usage targets have been set as outlined below.

Number of	Number of	Number of	Cost per	Target
weeks	people per	nights	night	Income
	night	_	_	generated
28	25	4	£35.50	99400
2	25	4	£38	7600
12	30	4	£20	28800
1	30	4	£25	3000
8 (weekends)	20	2	£35.50	11360
2 (weekends)	20	2	£38	3040
Total				153,200

Usage and Income Generation Target for 2011 – 2012

The above is to be achieved by implementing the marketing strategy.

#### Closure of Habershon:

If the centre were to be closed redeployment would not be a realistic option for staff, and therefore there would be redundancy costs of £12,417 (From HR Feb 2010). A valuation on the property was carried out in 2007, when it was valued at £500,000. Premises advise that this may have decreased since then due to market conditions. There is a similar property to the rear of Habershon which has been empty for some time and has become derelict.

#### 5. Ulley

Ulley is a non residential Outdoor Education Centre, which has been temporarily relocated to Thrybergh Country Park whilst work has been undertaken to repair the Ulley Dam. Its relocation to Thrybergh has led to issues with regard to income generation because Thrybergh is not actually suitable as a water sports venue due to its domination by fishermen and public access to changing facilities. It is envisaged that the Centre will return to Ulley in late autumn 2010.

#### SWOT Analysis:

Strengths Professionalism Team – work well together Flexibility – delivery meeting needs & aims of groups. High standards Location of Centre Staff – Qualified, experienced, dedicated, local knowledge Due to reopen autumn 2010	Weaknesses No website No Leaflets Limited Resources Lack of core funding Location of Centre Closure resulting in forced move to a less favourable site Limited range of dinghies limits RYA courses
OPPORTUNITIES In General Increase marketing: New leaflets; Open days Untapped market of schools in other authorities. Access to Rotherham schools that do not yet use the service. External funding Alternative curriculum programmes offering GCSE equivalent qualifications Activity Clubs Introduction of Bush Craft as a new activity Continued use of Thrybergh NGB Courses – RYA & BCU Cross links with Rangers – Fishing Ulley Centre due to re-open and will be fully available for spring/summer 2011 Links with Sailing Club	Threats Funding Other providers Political landscape Economic climate Only 1 RYA Senior Instructor Never cover Closure of Ulley

Costs:

Ulley has the following fixed costs

 Rent/Lease £5000

 Rates
 £1054.88

 Total
 £6054.88

Charges: In 2009/10 the charge was £150 per day for a group of 10 for 2010/11 this was increased to £180 per day for a group of 10. However with the above costs and staffing this would mean that Ulley would need to have 20 people undertaking activities for 100 days or 20 weeks just to break even, assuming staff employed by the day. This rate is also much lower then other providers such as Pugnies (£265 for 8), Peak Pursuits (£214.96 for 8), and Underbank (£220 for external groups). It is therefore proposed to raise the price to £225 per full session/day (6 hours) and £150 for a half day.

Recent Developments: Funding has been successfully obtained through aiming high to offer activities to children with disabilities which has included a capital investment in specialised

equipment which will open up a new market to the centre.

Usage: No clear usage figures are available given the disruption caused by the damage to the dame. Given the above proposed charges the target usage would be 40 days (8 weeks) of activity with 20 young people each day.

In order to entice customers back to Ulley and secure new customers it is proposed to introduce a 15% discount for all those that book and pay a deposit by 17 December 2010 for the 2011 session. In doing so we can gauge interest and if sufficient bookings recruit one or two seasonal instructors at a lower rate than fulltime or freelance staff thereby recouping in excess of the 15% discount.

This will also enable interest in the use of Ulley to be measured and help inform any decision regarding the viability of the centre.

There is a potential market in delivering alternative curriculum packages linked to an equivalent GCSE qualification however there is currently some confusion national as to which qualification is going to be current and we currently await further guidance to enable programmes to be developed.

Further activities such as Bush Craft would compliment current activities and enhance income potential however an investment in training would be required.

#### 6. The Duke of Edinburgh's Award

RMBC, like all Local Authorities, is an Operating Authority for DofE for which a licence fee is paid to DofE based on the population of young people, for 2010-11 the fee was £1,520 (net). Currently 7 secondary/high schools operating as DofE Centres under a service level agreement. There is currently no charge to a DofE Centre in Rotherham for the service level agreement; a charge could be levied but it is thought that this will have a detrimental effect on participation. There are approximately 500 active participants in Rotherham and last year 40 young people achieved an award.

Holding a licence also enables Crowden to become an Approved Activity Centre at no extra cost (see 3 above).

There is no open access provision and the 3 posts designed to support this provision have been vacant for sometime and have been used to meet the set vacancy factor.

There is limited income generation potential in the general development of DofE, therefore given the current climate this is not seen as a priority. Some procedural and policy issues relating to DofE have been identified and these are being addressed.

#### 7. Outdoor Learning Youth Work Manager

Currently there is a significant income generation target against this post of £27,592.

It is proposed to introduce charges for all the educational visit related training in line with the Rockingham centre of £110 per person per day, £65 for a half day. The main course to be delivered is Educational Visit Co-ordinator training which is to start next academic year with 6 courses planned for the academic year which will generate between £5 - 13K depending on uptake.

Charges are also to be levied on all Academies based on pupil numbers at a charge of £1.0644 per pupil (this figure includes a proportionate cost of administering The Duke of Edinburgh's Award) which should generate the following income Maltby - £1307.09 Brinsworth - £1492.29 Wales - £1668.98

Even taking the higher figure of £13K above the income is still short of the target. As such the only way to meet the income target would be to introduce a charge to all schools of £0.8134 per pupil for the use of EVOLVE and related advice and guidance, this would have to be agreed with Head Teachers at a Strategic level. However this may have a detrimental effect on educational visits particularly in small infant and primary schools that may not be able to find this additional cost.

#### 8. Conclusions

Due to ongoing financial pressures the Crowden, Ulley and Habershon House are being forced to become self supporting. The income targets set appear to be arbitrary, with no link to a revised charging strategy.

It is also very apparent that there has been minimal advertising undertaken with great reliance on word and mouth and repeat business.

Given the above the achievements of the Outdoor Learning Team over recent years are impressive, particularly in the light of sustained pressure on the mainstream budget and the challenge of, sometimes unrealistic income targets. The provision is not far away from breaking even and there is potential for some income generation.

It is seen that three key elements need to addressed; Pricing structure; Marketing; Possible introduction of a charge for the use of EVOLVE and related advice and guidance

#### 9. Recommendations:

i. Implementation of a revised pricing structure: The pricing structure has been reviewed for Habershon, with the proposal being to remove the subsidy for transport completely and increase the in house charge from £33.60 to £35.50, and the external price from £36 to £38, for the main season and setting challenging usage targets.

New proposed pricing structure for Ulley is raise the price from £180 to £225 per full session/day (6 hours) and from £90 to £150 for a half day.

In relation to Crowden a full review of costs and charges is currently being undertaken in conjunction with the YHA.

Action	Target Date
Develop Website for Habershon and Crowden to enable potential customers to find the centres on the internet. View facilities, courses and prices	1 November 2010
New Leaflets created for Habershon – ensure electronic	1 September 2010

ii. Implementation of marketing Plan:

version available	
New Leaflets created for Crowden – ensure electronic	1 January 2011
version available (partnership have agreed funding)	
Pull up banner display to advertise Crowden (partnership	1 January 2011
have agreed funding)	
Open day Crowden	15 July 2010
Invitation emailed to Rotherham CYPS including Junior	Further day to be held spring
and High schools; also sent to Outdoor Education Advisors	2011
in Barnsley, Wakefield and Doncaster for circulation.	
Open Day Habershon House	21 October 2010
Invitations to be sent to Rotherham CYPS including Junior	Further day to be held in
and High schools; also to Outdoor Education Advisors in	Spring 2011
Barnsley, Wakefield, Doncaster and other authorities. Also	
Girl Guiding UK	
Visit Rotherham school cluster meetings to sell all facilities	2010-2011 academic year
Advertising facilities at all training provided by OEA	On going
Approach teacher training colleges nearest to Habershon,	30 July 2010
with a view to offering them a residential at a special rate	
as a "loss leader" in order to advertise the centre to new	
potential teachers.	

iii. Introduction of a charge for EVOLVE and related advice and guidance: Consideration needs to given at a Strategic level to the introduction of a £0.8134 charge per pupil for the use of EVOLVE and related advice and guidance to all schools in Rotherham. The level of this charge would need to be reviewed on an annual basis.

# Appendix

- Staffing Cost and Vacancies
   Habershon House Information
- 3. Crowden Outdoor Education Centre Information
- 4. Use of Crowden
- 5. Rotherham Schools Visiting Crowden April-2009-April 2010

# Appendix 1: Staffing

Outdoor Learning consists of an Outdoor Learning Team, which currently consists of the following filed posts:

Post Title	Hours	FTE	Salary (Inc on Costs)	
Outdoor Learning Youth Work Manager	37	1	47223	
Sub total			47223	47223
Crowden				
Senior Instructor	37	1	41131	
Instructor	37	1	37697.22	
Instructor	37	1	37697.22	
Sub total			116525.44	116525.44
Administration				
Administration Officer	17	0.46	9970	
Clerical Assistant (DofE)	6	0.14	2983	
Sub total			12953	12953
Habershon House				
Centre Organiser (Habershon House)	37	1	26144	
Cook (Habershon)	37	1	21560	
Domestic Assistant (Habershon)	16	0.46	6744	
Domestic Assistant (Habershon)	19.5	0.52	10524	
Domestic Assistant (Habershon)	32	0.86	13928	
Handy Person (Habershon)	24	0.65	12564	
Sub Total			91464	91464
Total	336.5	9.09		268165.44

The team is currently running with a number of vacant posts:

Post Title	Hours	FTE
Instructor (Ulley)	37	1
Administration Officer	10	.27
Youth Leader (DofE)	4.44	.12
Youth Worker (DofE)	2	.05
Youth Worker (DofE)	2	.05
Domestic Assistant (Habershon)	16	.38

# Appendix 2: Habershon House Residential and Field Study Centre

Filey, North Yorkshire

Just a five minute walk from the beach and with the town of Filey only a short walk away, Habershon House is an ideal location to combine exploring the area with a residential experience at Rotherham's own field study centre.

The centre can accommodate groups of up to 46 young people. Five separate staff bedrooms are available. There is a versatile well-equipped classroom area available for group use and a minibus is on hand for your off-site visits and activities. The centre stands in large, fenced grounds enabling groups to work and play outside when appropriate. The accommodation for young people comprises of seven dormitories.

The centre and the surrounding area are full of resources which can be used in project work linked to the National Curriculum. In the past schools have made extensive use of the opportunity to contrast a seaside town with Rotherham, as well as using the geographical features of Filey Brigg and the cliffs at Bempton.

The beach at Primrose Valley is a 5 minute walk away and this provides a great way to walk to Filey and back. Filey, with its Cobble Landing and Lifeboat Station not to mention shops and tourist industry, provides many opportunities for written and arts and crafts work.

The Centre Manager is available to discuss possible programmes and support staff with up to date information. The centre is inspected on a regular basis and meets all Health and Safety requirements. A full set of generic risk assessments is available and assistance can be given in the preparation of off-site visits. Pre-visit inspections can be arranged by contacting the Centre Manager.

Habershon House offers a full catering service and the centre staff are responsible for cleaning the building, allowing groups to concentrate on getting the most from their stay. Visiting staff are free to run their own programmes and devote their time to looking after their group. Centre staff can be contacted at any time in the event of an emergency.



**Appendix 3: Crowden Outdoor Education Centre and Youth Hostel** 



- Activity programmes are managed by Rotherham Outdoor Learning Team
- The Centre holds a two year Adventure Activities Licence (Reference No: R0411 Licence No: L7723).

### Activities on offer

- Stream Scramble
- Canoeing
- Kayaking
- Climbing Indoor/ Outdoor
- Caving
- Archery
- Zip Wire
- Orienteering
- Hill Walking
- Team Games/Problem Solving

# The centre also offers:

- Personal Social Development
- Courses to enhance other curriculum areas.
- Support with G.C.S.E modules for Schools.







Instructor ratios for working with groups are 1-10. Each activity group also requires a group staff member to accompany it.

This ratio may change depending on the type of group, i.e. special needs, Student referral units.

# Appendix 4: Usage of Crowden by Rotherham groups 2009/10

			Crowder	Crowden Bookings 2009 / 2010		
Bookings Total	48		April to April			
		Weekends	10			
Rotherham Schools	20					
Outside School	10					
Youth Groups	9					
Activity days	4					
Di4R	6					
		Number	Students	Activity Days	Students x Activity days	
Rotherham School	6 Days	1	20	6	120	
Rotherham School	5 Days	8	205	35	7,175	
Rotherham School	3 Days	7	163	21	3,423	
Rotherham School	2 Days	2	41	4	164	
Rotherham Youth G	3 Days	9	174	27	4,698	
Rotherham Activity	Days	2	28	2	56	
Sub total =			631	95	15,636	
Outside Schools	5 Days	2	44	10	440	
Outside Groups	3 Days	6	148	18	2,664	
Outside Groups	2 Days	2	60	4	240	
Outside Activity	Days	4	53	4	212	
Sub total =			305	36	3,556	
Di4R	5 Days	6	171	24	4,104	
		Total No	1,107	155	23,296	

## Appendix 5: Rotherham Schools Visiting Crowden April-2009-April 2010

- St James C of E School
- Wales High School x 4 weeks
  - ~ 7
- Winterhill School
   Aston Primary
- Aston Primary
- Aston Springwood primary
- Hallcross School Doncaster
- Brinsworth Howarth School
- Todwick Junior School
- Loughton Junior School
- Rawmarsh Thorogate School
- Hoyland St Helens Barnsley x 2 weeks
- Flanderwell Junior School
- Russit School
- Thrybergh School
- Milton School
- St Edmunds Primary School
- Edwards School
- Park Avenue School x 3 weeks
- East Dean Primary School
- Rawmarsh School
- St Andrews Derbyshire
- Aston lodge Junior